

Before Starting the CoC Application

The CoC Consolidated Application consists of three parts, the CoC Application, the CoC Priority Listing, and all the CoC's project applications that were either approved and ranked, or rejected. All three must be submitted for the CoC Consolidated Application to be considered complete.

The Collaborative Applicant is responsible for reviewing the following:

1. The FY 2019 CoC Program Competition Notice of Funding Available (NOFA) for specific application and program requirements.
2. The FY 2019 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.
6. Questions marked with an asterisk (*), which are mandatory and require a response.

1A. Continuum of Care (CoC) Identification

Instructions:

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

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1A-1. CoC Name and Number: GA-505 - Columbus-Muscogee CoC

1A-2. Collaborative Applicant Name: United Way of the Chattahoochee Valley

1A-3. CoC Designation: CA

1A-4. HMIS Lead: United Way of the Chattahoochee Valley

1B. Continuum of Care (CoC) Engagement

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Warning! The CoC Application score could be affected if information is incomplete on this formlet.

1B-1. CoC Meeting Participants.

For the period of May 1, 2018 to April 30, 2019, applicants must indicate whether the Organization/Person listed:

1. participated in CoC meetings;
2. voted, including selecting CoC Board members; and
3. participated in the CoC's coordinated entry system.

Organization/Person	Participates in CoC Meetings	Votes, including selecting CoC Board Members	Participates in Coordinated Entry System
Local Government Staff/Officials	Yes	Yes	Yes
CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
Law Enforcement	Yes	Yes	Yes
Local Jail(s)	Yes	Yes	Yes
Hospital(s)	Yes	Yes	Yes
EMS/Crisis Response Team(s)	Yes	Yes	Yes
Mental Health Service Organizations	Yes	Yes	Yes
Substance Abuse Service Organizations	Yes	Yes	Yes
Affordable Housing Developer(s)	Yes	Yes	Yes
Disability Service Organizations	Yes	Yes	Yes
Disability Advocates	Yes	Yes	Yes
Public Housing Authorities	Yes	Yes	Yes
CoC Funded Youth Homeless Organizations	Yes	No	No
Non-CoC Funded Youth Homeless Organizations	No	No	No

Youth Advocates	Yes	Yes	Yes
School Administrators/Homeless Liaisons	Yes	Yes	Yes
CoC Funded Victim Service Providers	Yes	Yes	Yes
Non-CoC Funded Victim Service Providers	Yes	Yes	Yes
Domestic Violence Advocates	Yes	Yes	Yes
Street Outreach Team(s)	Yes	Yes	Yes
Lesbian, Gay, Bisexual, Transgender (LGBT) Advocates	Yes	Yes	Yes
LGBT Service Organizations	Yes	No	Yes
Agencies that serve survivors of human trafficking	Yes	Yes	Yes
Other homeless subpopulation advocates	Yes	Yes	Yes
Homeless or Formerly Homeless Persons	Yes	Yes	Yes
Mental Illness Advocates	Yes	Yes	Yes
Substance Abuse Advocates	Yes	Yes	Yes
Other:(limit 50 characters)			
SSVP Service Providers	Yes	Yes	Yes
Military Veterans	Yes	Yes	Yes
State Department of Corrections	Yes	Yes	Yes

1B-1a. CoC’s Strategy to Solicit/Consider Opinions on Preventing/Ending Homelessness.

Applicants must describe how the CoC:

- 1. solicits and considers opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;**
- 2. communicates information during public meetings or other forums the CoC uses to solicit public information;**
- 3. takes into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness; and**
- 4. ensures effective communication with individuals with disabilities, including the availability of accessible electronic formats, e.g., PDF. (limit 2,000 characters)**

1) COC SOLICITS & CONSIDERS OPINIONS of a wide variety of community partners (MH/BH, jails, hospitals, service providers, business leaders, community advocates, etc) thru emails, social media, websites, tv, newspaper & other print media. At least monthly 104+ orgs/persons are notified of opportunities to express opinions at a regularly scheduled monthly Homeless Network Meeting hosted by alternating service providers. CoC-funded agencies are active in ongoing recruitment of previously nonparticipating individuals/orgs. The CoC also targets participation of orgs ID’d as a result of system mapping in the development of CES

2) PUBLIC MTGS: Monthly public homeless coalition mtgs with feedback encouraged are sponsored by Homeless Resource Network resulting in collaboration of persons having interest in ending homelessness. CoC Committees (Mainstream/Outreach, Perf/Outcomes, CES, etc) solicit opinions at monthly public mtgs & new participants offer a fresh perspective regarding

preventing and ending homelessness.

3) THE COC TAKES INTO CONSIDERATION INFO GATHERED: The CoC Board of Directors receive the input/feedback from the Committee Chairs on a quarterly basis & directly from attendees in the public Board mtg, consider it & use it to formulate policy & new initiatives. Based on feedback shared in open, public mtgs about gaps & needs w/in the CoC, AdHoc Committees for key subpopulations were formed for women/children & survivors of DV/human trafficking who are experiencing or at risk of homelessness.

4) EFFECTIVE COMMUNICATION W/ PEOPLE W/ DISABILITIES: All meeting sites are ADA accessible, that interpretation or disability services are available upon request to participate in meetings (e.g. sign language interpretation, large text versions of handouts), meeting materials are presented in advance, that information on handouts is presented orally as well as visually, & the CoC website is reviewed against Website Content Accessibility Guidelines (WCAG).

1B-2. Open Invitation for New Members.

Applicants must describe:

- 1. the invitation process;**
 - 2. how the CoC communicates the invitation process to solicit new members;**
 - 3. how the CoC ensures effective communication with individuals with disabilities, including the availability of accessible electronic formats;**
 - 4. how often the CoC solicits new members; and**
 - 5. any special outreach the CoC conducted to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join the CoC.**
- (limit 2,000 characters)**

1, 2, 4) PROCESS/HOW/HOW OFTEN: The CoC has an OPEN-ENDED INVITATION POLICY. CoC events & calendars are posted on the websites of the CoC, United Way of CV, and City of Columbus, sent via email blast (listserv >104 recipients) & on various social media outlets. The COC HAS A MINIMUM OF 2 MEMBERSHIP DRIVES PER YEAR. The drives are widely publicized using all previous mentioned forums & are held at a centrally located venue that is accessible to all (incl bus routes). INCENTIVES TO JOIN THE COC, such as free HMIS services, etc. are offered to entice attendance. Additionally, those who are determined to have assisted or provided services to the homeless population, as determined by client intakes, all are PERSONALLY INVITED TO JOIN THE COC. The Mainstream and Outreach Committee of the CoC has QUARTERLY EVENTS (Job/resource Fairs, SOAR Training, etc), incl participating and non-participating organizations W/ AN INVITATION TO JOIN EXTENDED. At least quarterly, CoC lead addresses Civic/Professional organizations to encourage CoC participation & membership.

3) EFFECTIVE COMMUNICATION W/ PEOPLE W/ DISABILITIES: The CoC communicates via email with docs that can be read with assisted technology & the CoC offers interpretation or disability services upon request (i.e. ASL or large text versions of docs). Info from handouts presented orally as well as visually & the CoC website is reviewed against Website Content Accessibility Guidelines (WCAG).

5) SPECIAL OUTREACH TO HOMELESS OR FORMERLY HOMELESS

PERSONS: Homeless/formerly homeless are invited at least quarterly to attend centrally located, accessible committee meetings and provide feedback. If needed, transportation is provided by service providers.

1B-3. Public Notification for Proposals from Organizations Not Previously Funded.

Applicants must describe:

- 1. how the CoC notifies the public that it is accepting project application proposals, and that it is open to and will consider applications from organizations that have not previously received CoC Program funding, as well as the method in which proposals should be submitted;**
- 2. the process the CoC uses to determine whether the project application will be included in the FY 2019 CoC Program Competition process;**
- 3. the date(s) the CoC publicly announced it was open to proposal;**
- 4. how the CoC ensures effective communication with individuals with disabilities, including the availability of accessible electronic formats; and**
- 5. if the CoC does not accept proposals from organizations that have not previously received CoC Program funding or did not announce it was open to proposals from non-CoC Program funded organizations, the applicant must state this fact in the response and provide the reason the CoC does not accept proposals from organizations that have not previously received CoC Program funding.**
(limit 2,000 characters)

1) HOW COC NOTIFIES: CoC announced 2019 NOFA via CoC Website (7/12/2019), Cities' Websites, United Way Website, Email Listserv (7/05/2019) (>104 mostly non-CoC funded) & social media (7/12/2019). The listserv includes individuals/organizations/unfunded agencies. All interested parties were invited to attend July 25, 2019 Bidders' Conference to receive information on funding availability, incl new funding, & application process. 20% INCREASE in attendance indicates message invite was widespread. Docs distributed & posted online.

2) THE PROCESS COC USES TO EVALUATE PROJECT PROPOSALS: The CoC uses an approved, published Review and Rank process for all project applicant(s) (New/Renewal). This process was clearly explained and also publicly posted July 25, 2019. The review and rank process in no way gives preference to renewal vs new applicants. Renewal project scoring focused on project performance (HSG outcomes, services, utilization), alignment with HUD/local priorities (HF/CH priority). THREE NEW projects applied and ALL are included in the 2019 Competitive Application. TWO of the projects were due to REALLOCATION and ONE is a DV BONUS applicant.

3) DATE(S) ANNOUNCED: Announced on 7/5/19 via email, posted 7/12/19, w/ invite to TA Workshop on 7/25/19.

4) EFFECTIVE COMMUNICATION: All meeting sites are ADA accessible, interpretation or disability services are available upon request to participate in meetings (e.g. sign language interpretation, large text versions of handouts), meeting materials are presented in advance, information on handouts is presented orally as well as visually, the CoC website is reviewed against Website Content Accessibility Guidelines (WCAG).

5)PROPOSALS: The CoC accepts proposals from all organizations (funded or non-funded).

1C. Continuum of Care (CoC) Coordination

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1C-1. CoCs Coordination, Planning, and Operation of Projects.

Applicants must select the appropriate response for each federal, state, local, private, other organizations, or program source the CoC included in the planning and operation of projects that serve individuals experiencing homelessness, families experiencing homelessness, unaccompanied youth experiencing homelessness, persons who are fleeing domestic violence, or persons at risk of homelessness.

Entities or Organizations the CoC coordinates planning and operation of projects	Coordinates with Planning and Operation of Projects
Housing Opportunities for Persons with AIDS (HOPWA)	Yes
Temporary Assistance for Needy Families (TANF)	Yes
Runaway and Homeless Youth (RHY)	Not Applicable
Head Start Program	Yes
Funding Collaboratives	Yes
Private Foundations	Yes
Housing and services programs funded through U.S. Department of Justice (DOJ) Funded Housing and Service Programs	Yes
Housing and services programs funded through U.S. Health and Human Services (HHS) Funded Housing and Service Programs	Not Applicable
Housing and service programs funded through other Federal resources	Yes
Housing and services programs funded through State Government	Yes
Housing and services programs funded through Local Government	Yes
Housing and service programs funded through private entities, including foundations	Yes
Other:(limit 50 characters)	
Hope Harbour - DV, VSP Shelter Housing	Yes

Mpower/MOU/LGBTQ	Yes
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1C-2. CoC Consultation with ESG Program Recipients.

Applicants must describe how the CoC:

- 1. consulted with ESG Program recipients in planning and allocating ESG funds;**
- 2. participated in the evaluating and reporting performance of ESG Program recipients and subrecipients; and**
- 3. ensured local homelessness information is communicated and addressed in the Consolidated Plan updates.**
(limit 2,000 characters)

1) CONSULTING W/ ESG RECIPIENT: Our CoC is not an entitlement jurisdiction for ESG nonetheless the CoC coordinates with both states, Alabama and Georgia for approval/coordination of ESG awards. The CoC in both states leads/coordinates closely with their work & that of local ESG projects. States require local providers operating in local jurisdictions to coordinate with the CoC re: application opportunities, funding, performance & local CoC priorities. CoC Priority Feedback and provider participation in local CoC was provided to Dept Community Affairs ESG for consideration in funding decisions on April 12, 2019.

2) EVAL & REPORTING PERFORMANCE: the CoC's Performance and Outcomes Committee measures all HMIS participating programs. including CoC & ESG, using System Performance Measures quarterly, while the CoC's HMIS committee measures data quality of all HMIS participating programs, including CoC & ESG, quarterly. This HMIS data driven analysis allows for equitable and fair analysis of program performance and quality based on quantifiable data.

3) COC ENSURES LOCAL INFO IS COMMUNICATED & ADDRESSED IN CON PLAN UPDATES: Both Muscogee and Russell Counties Consolidated Plan jurisdictions involve CoC in review of Consolidated Plans. The CoC provided all PIT & HIC data to both the states & local jurisdictions (Muscogee/Russell). The CoC also provided data from the CoC HMIS (occupancy rates, bed counts/length of stay) w Consolidated Plan liaisons for Muscogee/Russell for updated Consolidated Plans.

1C-2a. Providing PIT and HIC Data to Consolidated Plan Jurisdictions. Yes to both

Applicants must indicate whether the CoC provided Point-in-Time (PIT) and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area.

1C-2b. Providing Other Data to Consolidated Plan Jurisdictions. Yes

Applicants must indicate whether the CoC ensured local homelessness information is

communicated to Consolidated Plan Jurisdictions within its geographic area so it can be addressed in Consolidated Plan updates.

1C-3. Addressing the Safety Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.

Applicants must describe:

- 1. the CoC’s protocols, including protocols for coordinated entry and the CoC’s emergency transfer plan, that prioritize safety and incorporate trauma-informed, victim-centered services; and**
- 2. how the CoC, through its coordinated entry, maximizes client choice for housing and services while ensuring safety and confidentiality. (limit 2,000 characters)**

CoC’s CE P&P were developed in consultation w/ VSPs to prioritize client safety, using a confidential process to ensure survivor’s name known only to assessing VSP. VSP & Non-VSP access point staff are trained in trauma-informed care, victim-centered services, safety planning to address immediate safety needs, administering the CE assessment/confidential by-name list, privacy & confidentiality.

All victims of domestic violence are immediately informed of Domestic Violence dedicated providers and shelter to serve any immediate safety concerns.

(1) All Victim Service Providers and CoC projects are Low Barrier Housing projects with wrap around services to include access to Mental Health services and Child Care services. CoC has adopted Violence Against Women Reauthorization Act of 2013: Implementation in HUD Housing Program. This includes the Violence Against Women Reauthorization- Emergency Transfer Plan (ETP) for Victims of Domestic Violence, Dating Violence, Sexual Assault, or Stalking. The ETP addresses trauma -informed care and victim – centered services such as: confidentiality, timing, availability, safety, security, trustworthiness, choice, empowerment and collaboration. All of these areas are taken into consideration when dealing with DV victims. This plan was developed along side CoC VSP board member and local VSPs.

(2) CoC coordinates housing services with shelters to ensure safe options and CHOICE for victims. For all providers, any disclosure of Domestic Violence status to a referral agency requires informed consent. CoC collaborates with AdHoC Domestic Violence committee, Victim Service Providers and local law enforcement to address any issues regarding safe transfer of victims. Clients are made aware of services and/or housing that are available from both VSP and non-VSP providers. Client CHOICE is always honored.

1C-3a. Training–Best Practices in Serving DV Survivors.

Applicants must describe how the CoC coordinates with victim services providers to provide training, at least on an annual basis, for:

- 1. CoC area project staff that addresses safety and best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in**

2. Coordinated Entry staff that addresses safety and best practices (e.g., Trauma Informed Care) on safety and planning protocols in serving survivors of domestic violence. (limit 2,000 characters)

(1) Training occurs at least annually for all Community Service Providers, 211 Operators, Coordinated Entry Staff and membership of the CoC to ensure best practices are adhered to for those surviving or fleeing domestic violence. The 2019 training covered Emergency Transfer Plan for Victims of Domestic Violence, Dating Violence, Sexual Assault, or Stalking and best practices for serving victims of DV on August 8, 2019. (2)The CoC lead (Coordinated Entry Lead) led the training for the CoC membership and community providers on August 8, 2019. Prior to the training date, all instructional material was reviewed by and approved by Victim Service Provider. (3)To ensure safety and Confidentiality, Coordinated Entry System contact by Domestic Violence victims are routed to Victim Service Providers. Clients are made aware of services and/or housing that are available from both Victim Service Providers and non-Victim Service Providers. Client Choice is always honored. For all providers, any disclosure of DV status and sharing of client data requires informed client consent.

1C-3b. Domestic Violence–Community Need Data.

Applicants must describe how the CoC uses de-identified aggregate data from a comparable database to assess the special needs related to domestic violence, dating violence, sexual assault, and stalking. (limit 2,000 characters)

The CoC works directly with the local Domestic Violence providers to assess the scope of community needs related to domestic violence, dating violence, sexual assault, and stalking. Through the assessment of aggregate data, we are keenly aware that those seeking assistance for needs related domestic violence, dating violence, sexual assault, and stalking are increasing in the local area. There is an increased need for housing and services for Domestic Violence victims in the Muscogee/Russell Counties area. Data assessing the scope of the community need is pulled from the Domestic Violence HMIS Comparable database that all state certified shelters are required to use in the state of Georgia. Data is also pulled from the Georgia Commission on Family Violence 2017 Fatality Review and the numbers reported from the Columbus Police Department. The CoC used the following data to assess the Domestic Violence need in the Muscogee County area: in 2017 there were 5 DV related deaths; in 2018 there were 6 DV related deaths and in 2019 there have been 6 DV related deaths. Muscogee County is ranked 2nd outside of Metro Atlanta in DV related deaths. In 2018 the local DV shelter provided 431 women and children with emergency shelter, 674 victims received support services and legal advocacy through the outreach program and 1,954 victims called the local crisis line. Since the beginning of 2019, the local DV shelter has provided 253 women and children with emergency shelter, 817 victims have received support and services through the outreach program and 1,279 victims have called the local crisis line. This data has been used for several years to address the gap in the need for more DV housing and services. The gap is being addressed by the new project approved last year for DV victims and the bonus project being applied for this year for DV victims.

***1C-4. PHAs within CoC. Attachments Required.**

Applicants must submit information for the two largest PHAs or the two PHAs with which the CoC has a working relationship within the CoC’s geographic area.

Public Housing Agency Name	% New Admissions into Public Housing and Housing Choice Voucher Program during FY 2018 who were experiencing homelessness at entry	PHA has General or Limited Homeless Preference	PHA has a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On
Housing Authority of Columbus, GA		Yes-HCV	
Phenix City, AL Housing Authority		Yes-Both	

1C-4a. PHAs’ Written Policies on Homeless Admission Preferences.

Applicants must:

- 1. provide the steps the CoC has taken, with the two largest PHAs within the CoC’s geographic area or the two PHAs the CoC has working relationships with, to adopt a homeless admission preference—if the CoC only has one PHA within its geographic area, applicants may respond for one; or**
- 2. state that the CoC does not work with the PHAs in its geographic area. (limit 2,000 characters)**

ALL PHAs IN THE COC’S GEOGRAPHIC AREA HAVE A HOMELESS ADMISSION PREFERENCE. (1) Executive Directors from all PHAs in the CoC’s geographic area serve in CoC leadership positions. (2) PHA staff members serve as members of CoC Committees to include Mainstream and Outreach, Housing Navigators and Performance and Outcomes. (3) CoC staff meets with one PHA monthly re HCV. (4) PHAs collaboration with CoC has and continues to solidify community wide response to homelessness.

1C-4b. Moving On Strategy with Affordable Housing Providers.

Applicants must indicate whether the CoC has a Moving On Strategy with affordable housing providers in its jurisdiction.

Yes

If “Yes” is selected above, describe the type of provider, for example, multifamily assisted housing owners, PHAs, Low Income Tax Credit (LIHTC) developments, or local low-income housing programs. (limit 1,000 characters)

Moving on Strategy, in our continuum referred to as a Moving Forward Strategy (MFS), originally written and implemented as a pilot strategy in 2011 by The House of T.I.M.E. (HOT). The HOT had 14 PSH beds within the CoC at the time. After developing the strategy, implementing the pilot and reviewing the results, the CoC has extended the Strategy to all PSH programs in the CoC area. (1)CoC Lead, Independent Service Provider and PHA review Permanent

Housing Treatment Plans on all tenants and identify tenants that qualify to Move Forward (2) Tenants are notified of the qualification decision and only on a volunteer basis is the strategy to move the tenant forward implemented (3) Individual Service Providers help tenant with new housing location whether it be independent of continued housing services or through PHA. (4) Identify barriers to tenants moving from PSH to other stable housing opportunities (5) Collaborate with PHAs to use tenant-based Housing Choice Vouchers (6) Target "older" PSH beds that may not have been targeted to the most vulnerable and when the moving forward strategy allows, free up this existing inventory for individuals with the highest service needs.

1C-5. Protecting Against Discrimination.

Applicants must describe the actions the CoC has taken to address all forms of discrimination, such as discrimination based on any protected classes under the Fair Housing Act and 24 CFR 5.105(a)(2) – Equal Access to HUD-Assisted or -Insured Housing. (limit 2,000 characters)

The CoC has implemented CoC wide anti-discrimination. Policies have been incorporated in the CoC Governance Charter that prevent discrimination under the Fair Housing Act and 24 CFR 5.105(a)(2) – Equal Access to HUD Assisted or Insured Housing.

(1) All CoC funded programs are committed to complying with the requirements for nondiscrimination, equal opportunity and affirmative outreach identified in 576.407 (a-b). All CoC programs were required to sign a anti-discrimination letter and incorporate anti-discrimination into their intake packets (which were submitted with their HUD application for review before scoring). The policies are enforced through training, technical assistance and annual monitoring.

(2) CoC provided its annual Anti-Discrimination training on Feb 14, 2019 at the CoC Semi Annual Meeting to ensure compliance with Fair Housing and 24 CFR 5.105. Instructional materials included "The Inclusion Toolbox" from the True Colors Fund and Harvard University "Project Implicit". In attendance were CoC funded and non-funded agencies. Training was performed at this time in order to reach a much larger audience. Participants were reminded the CoC adopted "Equal Access Regardless of Sexual Orientation, Gender Identity, or Marital Status for HUD's Community planning and Development Programs" into its Governance Charter's Anti-discrimination Policy in 2017.

***1C-5a. Anti-Discrimination Policy and Training.**

Applicants must indicate whether the CoC implemented an anti-discrimination policy and conduct training:

1. Did the CoC implement a CoC-wide anti-discrimination policy that applies to all projects regardless of funding source?	Yes
2. Did the CoC conduct annual CoC-wide training with providers on how to effectively address discrimination based on any protected class under the Fair Housing Act?	Yes

3. Did the CoC conduct annual training on how to effectively address discrimination based on any protected class under 24 CFR 5.105(a)(2) – Equal Access to HUD-Assisted or -Insured Housing?	Yes
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***1C-6. Criminalization of Homelessness.**

Applicants must select all that apply that describe the strategies the CoC implemented to prevent the criminalization of homelessness in the CoC’s geographic area.

1. Engaged/educated local policymakers:	<input checked="" type="checkbox"/>
2. Engaged/educated law enforcement:	<input checked="" type="checkbox"/>
3. Engaged/educated local business leaders:	<input checked="" type="checkbox"/>
4. Implemented communitywide plans:	<input checked="" type="checkbox"/>
5. No strategies have been implemented:	<input type="checkbox"/>
6. Other:(limit 50 characters)	
Marshall Captain on CoC Board	<input checked="" type="checkbox"/>
	<input type="checkbox"/>
	<input type="checkbox"/>

1C-7. Centralized or Coordinated Assessment System. Attachment Required.

Applicants must:

- 1. demonstrate the coordinated entry system covers the entire CoC geographic area;**
 - 2. demonstrate the coordinated entry system reaches people who are least likely to apply for homelessness assistance in the absence of special outreach; and**
 - 3. demonstrate the assessment process prioritizes people most in need of assistance and ensures they receive assistance in a timely manner.**
- (limit 2,000 characters)**

CoC Geographic Area: (1) The GA505 CoC NO Wrong Door is the local 211 information and referral system. The local 211 not only encompasses Muscogee and Russell Counties areas, but rather a nine-county region, thus coverage of the entire CoC has been met. Outreach teams work these areas weekly and as part of the outreach they place 211 Flyers in stores, churches and any known location for homeless individuals and families. Billboards are also a tool used to help obtain full geographic coverage. The 211 Flyers also state that if danger or a victim of DV or human trafficking to call 911 and our local authorities have a plan in place on what to do. Local authorities also

distribute our 211 flyer throughout the geographic area.

Coordinated Entry: (2) Through intensive training and ongoing continuing education of 211 intake operators of client's obvious needs, operators uncover unexpressed needs of clients and thus are able to make referrals up to and including housing needs and need for coordinated entry intake. To ensure all people are able to receive assistance in the absence of special outreach, 211 operators can be accessed using Georgia Relay TDD for the disabled. For those with Limited English Proficiency, 211 also utilizes the services of Language Line. If outreach team member locates a person needing assistance with limited ways of reaching services (or experiencing disabilities) the outreach team makes the call with the person needing the services.

(3) Prioritization: is given to those un-sheltered and/or those meeting the category 1 of HUD's definition assessment and also takes into consideration length of time homeless, disability status (chronic), based on the needs and the risk of vulnerability of the client. Standardized assessment is an abbreviated version of the vi-spdad. Case conferencing to help make appropriate matches, referrals and placement along with CE and prioritization all help in finding available services and housing in a timely manner.

1D. Continuum of Care (CoC) Discharge Planning

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1D-1. Discharge Planning Coordination.

Applicants must indicate whether the CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs. Check all that apply (note that when "None:" is selected no other system of care should be selected).

Foster Care:	<input checked="" type="checkbox"/>
Health Care:	<input checked="" type="checkbox"/>
Mental Health Care:	<input checked="" type="checkbox"/>
Correctional Facilities:	<input checked="" type="checkbox"/>
None:	<input type="checkbox"/>

1E. Local CoC Competition

Instructions

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*1E-1. Local CoC Competition–Announcement, Established Deadline, Applicant Notifications. Attachments Required.

Applicants must indicate whether the CoC:

1. informed project applicants in its local competition announcement about point values or other ranking criteria the CoC would use to rank projects on the CoC Project Listings for submission to HUD for the FY 2019 CoC Program Competition;	Yes
2. established a local competition deadline, and posted publicly, for project applications that was no later than 30 days before the FY 2019 CoC Program Competition Application submission deadline;	Yes
3. notified applicants that their project application(s) were being rejected or reduced, in writing along with the reason for the decision, outside of e-snaps, at least 15 days before the FY 2019 CoC Program Competition Application submission deadline; and	Yes
4. notified applicants that their project applications were accepted and ranked on the CoC Priority Listing in writing, outside of e-snaps, at least 15 days before the FY 2019 CoC Program Competition Application submission deadline.	Yes

1E-2. Project Review and Ranking–Objective Criteria.

Applicants must indicate whether the CoC used the following to rank and select project applications for the FY 2019 CoC Program Competition:

1. Used objective criteria to review and rank projects for funding (e.g., cost effectiveness of the project, performance data, type of population served);	Yes
2. Included one factor related to improving system performance (e.g., exits to permanent housing (PH) destinations, retention of PH, length of time homeless, returns to homelessness, job/income growth, etc.); and	Yes
3. Included a specific method for evaluating projects submitted by victim services providers that utilized data generated from a comparable database and evaluated these projects on the degree they improve safety for the population served.	Yes

1E-3. Project Review and Ranking–Severity of Needs and Vulnerabilities.

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Applicants must describe:

- 1. the specific severity of needs and vulnerabilities the CoC considered when reviewing and ranking projects; and**
 - 2. how the CoC takes severity of needs and vulnerabilities into account when reviewing and ranking projects.**
- (limit 2,000 characters)**

The CoC scoring tool utilized HUD priorities & evaluation criteria related to the hardest to serve and most vulnerable population to score applications.

(1) Preference is given to the project applications in a systematic scoring process for those who have a higher project utilization by individuals/families with multiple vulnerabilities such as: DV, CH, Veterans, families or multiple barriers to housing such as, history of abuse, criminal history, no income, substance abuse and poor rental history. (2) nearly 10% of available points in the review and Ranking process were for projects who were Housing First as exhibited by HMIS. 16% of available points were questions directed to VSP. Each individual project and the services provided for each of their unique populations served was evaluated to ensure CoC funded projects would adequately cover the needs of all those requiring housing/service. The only CoC funded TH facility, House of TIME, serves individuals w history of abuse/victimization, criminal history, chronic homeless, low or no income current or past substance abuse, mental illness, DV and is a HF program, therefore, HOT is considered vital to the CoC. TH- RRH project added in this NOFA due to reallocation to increase RRH beds in CoC lost in the last year.

1E-4. Public Postings–CoC Consolidated Application. Attachment Required.

Applicants must:

- 1. indicate how the CoC made public the review and ranking process the CoC used for all project applications; or**
- 2. check 6 if the CoC did not make public the review and ranking process; and**
- 3. indicate how the CoC made public the CoC Consolidated Application—including the CoC Application and CoC Priority Listing that includes all project applications accepted and ranked or rejected—which HUD required CoCs to post to their websites, or partners websites, at least 2 days before the FY 2019 CoC Program Competition application submission deadline; or**
- 4. check 6 if the CoC did not make public the CoC Consolidated Application.**

Public Posting of Objective Review and Ranking Process		Public Posting of CoC Consolidated Application including: CoC Application, CoC Priority Listing, Project Listings	
1. Email	<input checked="" type="checkbox"/>	1. Email	<input checked="" type="checkbox"/>
2. Mail	<input checked="" type="checkbox"/>	2. Mail	<input checked="" type="checkbox"/>
3. Advertising in Local Newspaper(s)	<input type="checkbox"/>	3. Advertising in Local Newspaper(s)	<input type="checkbox"/>

4. Advertising on Radio or Television	<input type="checkbox"/>	4. Advertising on Radio or Television	<input type="checkbox"/>
5. Social Media (Twitter, Facebook, etc.)	<input checked="" type="checkbox"/>	5. Social Media (Twitter, Facebook, etc.)	<input checked="" type="checkbox"/>
6. Did Not Publicly Post Review and Ranking Process	<input type="checkbox"/>	6. Did Not Publicly Post CoC Consolidated Application	<input type="checkbox"/>

1E-5. Reallocation between FY 2015 and FY 2018.

Applicants must report the percentage of the CoC’s ARD that was reallocated between the FY 2015 and FY 2018 CoC Program Competitions.

Reallocation: 0%

1E-5a. Reallocation–CoC Review of Performance of Existing Projects.

Applicants must:

- 1. describe the CoC written process for reallocation;**
 - 2. indicate whether the CoC approved the reallocation process;**
 - 3. describe how the CoC communicated to all applicants the reallocation process;**
 - 4. describe how the CoC identified projects that were low performing or for which there is less need; and**
 - 5. describe how the CoC determined whether projects that were deemed low performing would be reallocated.**
- (limit 2,000 characters)**

DV Bonus

Instructions

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

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1F-1 DV Bonus Projects.

Applicants must indicate whether the CoC is requesting DV Bonus projects which are included on the CoC Priority Listing: Yes

1F-1a. Applicants must indicate the type(s) of project(s) included in the CoC Priority Listing.

1. PH-RRH	<input checked="" type="checkbox"/>
2. Joint TH/RRH	<input type="checkbox"/>
3. SSO Coordinated Entry	<input type="checkbox"/>

Applicants must click “Save” after checking SSO Coordinated Entry to view questions 1F-3 and 1F-3a.

*1F-2. Number of Domestic Violence Survivors in CoC’s Geographic Area.

Applicants must report the number of DV survivors in the CoC’s geographic area that:

Need Housing or Services	9,396.00
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the CoC is Currently Serving	2,349.00
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1F-2a. Local Need for DV Projects.

Applicants must describe:

- 1. how the CoC calculated the number of DV survivors needing housing or service in question 1F-2; and**
 - 2. the data source (e.g., HMIS, comparable database, other administrative data, external data source).**
- (limit 500 characters)**

number of domestic violence survivors in COC's geographic area: 1-in 4 victims report so based on the numbers served this year 2,349 x 4 = 9,396
 Data source – DV comparable database, state certified DV database and general statistics from national organizations.

1F-4. PH-RRH and Joint TH and PH-RRH Project Applicant Capacity.

Applicants must provide information for each unique project applicant applying for PH-RRH and Joint TH and PH-RRH DV Bonus projects which the CoC is including in its CoC Priority Listing—using the list feature below.

Applicant Name	DUNS Number
This list contains no items	

2A. Homeless Management Information System (HMIS) Implementation

Intructions:

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

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2A-1. HMIS Vendor Identification. Client Track

Applicants must review the HMIS software vendor name brought forward from FY 2018 CoC Application and update the information if there was a change.

2A-2. Bed Coverage Rate Using HIC and HMIS Data.

Using 2019 HIC and HMIS data, applicants must report by project type:

Project Type	Total Number of Beds in 2019 HIC	Total Beds Dedicated for DV in 2019 HIC	Total Number of 2019 HIC Beds in HMIS	HMIS Bed Coverage Rate
Emergency Shelter (ES) beds	266	43	123	55.16%
Safe Haven (SH) beds	0	0	0	
Transitional Housing (TH) beds	34	0	34	100.00%
Rapid Re-Housing (RRH) beds	15	0	15	100.00%
Permanent Supportive Housing (PSH) beds	206	0	165	80.10%
Other Permanent Housing (OPH) beds	28	0	28	100.00%

2A-2a. Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-2.

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-2., applicants must describe:

- 1. steps the CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and**
 - 2. how the CoC will implement the steps described to increase bed coverage to at least 85 percent.**
- (limit 2,000 characters)**

Coc intends to diligently work towards the increase of bed coverage percentage through continued discussions with funding sources of non-HMIS participating Emergency Shelters. CoC has shown Emergency Shelters the benefits by using data from PIT counts. CoC has been able to inform/educate shelter providers of their clients' participation in HMIS through services provided by other agencies, allowing the agencies to see duplication of services between providers. Participation would lead to a better use of community resources thus allowing providers to service more individuals and families ultimately shortening length of time homeless. We will continue to reach out to Emergency Shelters providing the impact their lack of participation is making on the community and will inform them this will become a more wide-spread discussion with the city and future funders if compliance is not considered. We are working with the providers that have the PSH beds not in HMIS and they are in agreement to bring them on board by end of 2018. Several meetings with VA representatives have taken place in the last two months to discuss the use of their HUD VASH Vouchers and the possibility of them selecting someone to join the CoC board. If collaboration continues to be positive the likelihood of having them on board with HMIS is very favorable by early 2019.

***2A-3. Longitudinal System Analysis (LSA) Submission.**

Applicants must indicate whether the CoC submitted its LSA data to HUD in HDX 2.0. Yes

***2A-4. HIC HDX Submission Date.**

Applicants must enter the date the CoC submitted the 2019 Housing Inventory Count (HIC) data into the Homelessness Data Exchange (HDX). 04/26/2019
(mm/dd/yyyy)

2B. Continuum of Care (CoC) Point-in-Time Count

Instructions:

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

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2B-1. PIT Count Date. 01/22/2019

Applicants must enter the date the CoC conducted its 2019 PIT count (mm/dd/yyyy).

2B-2. PIT Count Data–HDX Submission Date. 04/28/2019

Applicants must enter the date the CoC submitted its PIT count data in HDX (mm/dd/yyyy).

2B-3. Sheltered PIT Count–Change in Implementation.

Applicants must describe:

1. any changes in the sheltered count implementation, including methodology or data quality methodology changes from 2018 to 2019, if applicable; and

2. how the changes affected the CoC’s sheltered PIT count results; or

3. state “Not Applicable” if there were no changes.

(limit 2,000 characters)

Not Applicable

***2B-4. Sheltered PIT Count–Changes Due to Presidentially-declared Disaster.**

Applicants must select whether the CoC added or removed emergency shelter, No

transitional housing, or Safe-Haven inventory because of funding specific to a Presidentially-declared disaster, resulting in a change to the CoC’s 2019 sheltered PIT count.

2B-5. Unsheltered PIT Count–Changes in Implementation.

Applicants must describe:

- 1. any changes in the unsheltered count implementation, including methodology or data quality methodology changes from 2018 to 2019, if applicable; and**
 - 2. how the changes affected the CoC’s unsheltered PIT count results; or**
 - 3. state “Not Applicable” if there were no changes.**
- (limit 2,000 characters)**

Not Applicable

***2B-6. PIT Count–Identifying Youth Experiencing Homelessness.**

Applicants must:

Indicate whether the CoC implemented specific measures to identify youth experiencing homelessness in their 2019 PIT count. Yes

2B-6a. PIT Count–Involving Youth in Implementation.

Applicants must describe how the CoC engaged stakeholders serving youth experiencing homelessness to:

- 1. plan the 2019 PIT count;**
 - 2. select locations where youth experiencing homelessness are most likely to be identified; and**
 - 3. involve youth in counting during the 2019 PIT count.**
- (limit 2,000 characters)**

(1) Stakeholders Muscogee/Russell counties school systems, DFACS, traditional homeless service providers, churches, Parks and Recreation, agencies funded by collaborative foundation, Housing Navigators, Public Works Mainstream and Outreach committee made up of the aforementioned projects and programs. The PIT count committee begins discussions regarding targeted areas in September, surveys are sent out to all Community Provider agencies, regardless of funding sources, as well as local law enforcement and juvenile justice officials who may have the opportunity of encountering youth experiencing homelessness in our area. They were the primary source of location where homeless or youth may be encountered and/or residing. The public works and Parks and Rec crews have a systematic way of gathering the information of where they stay and reports back to the CoC. They also distribute CES 211 brochures - no wrong door access point for our communities coordinated entry system. (3) encouraging the youth encountered to give information on other youth encountered.

2B-7. PIT Count–Improvements to Implementation.

Applicants must describe the CoC’s actions implemented in its 2019 PIT count to better count:

- 1. individuals and families experiencing chronic homelessness;**
- 2. families with children experiencing homelessness; and**
- 3. Veterans experiencing homelessness.**

(limit 2,000 characters)

Housing Navigators Committee (HNC) works to rapidly house Veterans, CH and families with children. HNC worked with Enrichment Services Community Development, New Horizons Behavioral Health, Showering Programs, Family Consumer Services & Veterans Administrations during the year to identify areas common to Veterans, the CH and Families w/children for the 2019 PIT Count. Two meetings were dedicated specifically to 2019 PIT Count while the 2019 PIT Count implementation was on the agenda and discussed at numerous meetings to insure known locations of CH, Veterans and Families w/children were surveyed, amongst other topics related to PIT Count. Input from these meetings & solicitation of volunteers for the count were noted & given to the PIT Committee Chair for update. HNC members & above agencies specializing in the sub-populations were assigned to survey teams to specifically look in the common areas where known CH, Veterans and Family and children stay at night. Each team was assigned to familiar areas and service based locations, such as Open Door Showering program and the Veterans Center to ensure the most accurate PIT Count possible.

3A. Continuum of Care (CoC) System Performance

Instructions

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

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***3A-1. First Time Homeless as Reported in HDX.**

Applicants must:

Report the Number of First Time Homeless as Reported in HDX.	393
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3A-1a. First Time Homeless Risk Factors.

Applicants must:

- 1. describe the process the CoC developed to identify risk factors the CoC uses to identify persons becoming homeless for the first time;**
- 2. describe the CoC's strategy to address individuals and families at risk of becoming homeless; and**
- 3. provide the name of the organization or position title that is responsible for overseeing the CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time. (limit 2,000 characters)**

THE COC ACHIEVED A 10% DECREASE IN FIRST TIME HOMELESSNESS FROM 2017-2018 (393 in 2017 to 355 in 2018)

1) The PROCESS THE CoC USES TO DETERMINE RISK FACTORS: The CoC uses a collaborative process through our CES-211 as a prescreening tool collecting predefined criteria, income, homeless status, ability to sustain housing after services are administered, to name a few. This prescreening helps determine if someone is eligible for Homeless Prevention services. The prescreening report captures our First Time Homeless (FTH) population more effectively using the predefined criteria and links them to Mainstream resources which include; federal entitlements, food or emergency utility/rental assistance,

transitional housing, housing subsidies.

(2) STRATEGIES TO PREVENT FIRST TIME HOMELESSNESS: The CoC has incorporated prevention & diversion as part of our culture to prevent First Time Homeless. The CoC strategy for prevention & diversion includes, quarterly meetings, quarterly with utility providers, our Homeless Prevention Team, Landlords, Outreach Teams, RRH programs, Goodwill Job Training, CES Committee & Service Providers and CES 211 reports. The program is designed to stabilize individuals and families in their existing homes, shorten the amount of time that individuals and families stay in shelters and assist individuals and families with securing affordable housing. This collaborative process allows for addressing the causes of FTH with interventions such as payment of rent or security deposits, utility bills, housing location, employment services, counseling, outreach, follow-up and case management to prevent households from becoming FTH. This collaborative process has increased interagency referrals to prevent FTH, improved discharge planning, improved eviction prevention, increased safe and affordable housing.

(3) RESPONSIBLE FOR OVERSEEING STRATEGIES: Homeless Prevention Team is responsible for overseeing the strategy.

***3A-2. Length of Time Homeless as Reported in HDX.**

Applicants must:

Report Average Length of Time Individuals and Persons in Families Remained Homeless as Reported in HDX.	108
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3A-2a. Strategy to Reduce Length of Time Homeless.

Applicants must:

- 1. describe the CoC’s strategy to reduce the length of time individuals and persons in families remain homeless;**
 - 2. describe how the CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and**
 - 3. provide the name of the organization or position title that is responsible for overseeing the CoC’s strategy to reduce the length of time individuals and families remain homeless.**
- (limit 2,000 characters)**

The CoC has an a average Length of Time Homeless (LOTH) of 108 bed nights (DOWN from 112 LAST YEAR) . (2) The CoC facilitates monthly case conferencing with an emphasis on those with the longest LOTH. In the CES-211 LOTH is a priority for placement. The Housing Navigation Team (HNT) has put a special focus on Encampments being data is showing in many cases LOTH is directly reflected with the encampment setting. Directing the encampments to CES-211 for services and shelter has given positive results. (3)Through outreach teams, provider intakes and the CES, homeless individuals and families are identified and a By Name List (BNL) is created, the CoC and all providers (to include the outreach teams) have real time data which measures LOTH & those with the highest barriers to housing. The HNT is part of the monthly case conferencing. The HNT and providers across the continuum

actively engage those on the list to strategically reduce the LOTH for all. (4)CES staff makes regular inquiry of HNT and housing service providers regarding clients on BNL to help reduce LOTH through access to permanent housing

***3A-3. Successful Permanent Housing Placement and Retention as Reported in HDX.**

Applicants must:

	Percentage
1. Report the percentage of individuals and persons in families in emergency shelter, safe havens, transitional housing, and rapid rehousing that exit to permanent housing destinations as reported in HDX.	52%
2. Report the percentage of individuals and persons in families in permanent housing projects, other than rapid rehousing, that retain their permanent housing or exit to permanent housing destinations as reported in HDX.	83%

3A-3a. Exits to Permanent Housing Destinations/Retention of Permanent Housing.

Applicants must:

- 1. describe the CoC’s strategy to increase the rate at which individuals and persons in families in emergency shelter, safe havens, transitional housing and rapid rehousing exit to permanent housing destinations;**
- 2. provide the organization name or position title responsible for overseeing the CoC’s strategy to increase the rate at which individuals and persons in families in emergency shelter, safe havens, transitional housing and rapid rehousing exit to permanent housing destinations;**
- 3. describe the CoC’s strategy to increase the rate at which individuals and persons in families in permanent housing projects, other than rapid rehousing, retain their permanent housing or exit to permanent housing destinations; and**
- 4. provide the organization name or position title responsible for overseeing the CoC’s strategy to increase the rate at which individuals and persons in families in permanent housing projects, other than rapid rehousing, retain their permanent housing or exit to permanent housing destinations.**

(limit 2,000 characters)

(1) To continue to increase the rate of exiting to permanent housing, the CoC is working with Emergency Shelters, Rapid Rehousing and Transitional Housing providers to incorporate a Housing Stability Plan (HSP) to follow clients throughout their journey of housing. Our model of coordinated service delivery provides wraparound services for specific homeless issues, such as family, dv, chronic & youth homelessness. Our plan is to continue work with providers to enhance & expand these services to be more Housing First and readily available with little to no barriers for services such as mental health, employment and CM when an individual/family is ready to exit. The Housing Navigators Team (HNT) consists of community leaders, CA, ES, RRH, TH, PSH members & other service providers they work closely with landlords to provide more affordable PH that is available without barriers such as, felony, bad credit, etc. Over the past 12mths the HNT conducted 1 landlord conference and many informal “talks” to increase the rate of placement in available/affordable

PH. The HNT conducted training for cm's to assist them in wraparound services & monitoring of the Housing Stability Plan. (2) CoC uses the HSP for these clients as well. NOT SURE WHAT WE ARE SAYING HERE It follows them as they are case managed. CoC implemented the Moving Forward/Move On strategy to all PH housing providers. The Moving Forward Strategy identifies individuals/families that have reached a point to exit to other PH destinations to free up existing PH beds. The Housing Navigators Team is responsible for both strategies.

***3A-4. Returns to Homelessness as Reported in HDX.**

Applicants must:

	Percentage
1. Report the percentage of individuals and persons in families returning to homelessness over a 6-month period as reported in HDX.	7%
2. Report the percentage of individuals and persons in families returning to homelessness over a 12-month period as reported in HDX.	2%

3A-4a. Returns to Homelessness—CoC Strategy to Reduce Rate.

Applicants must:

- 1. describe the strategy the CoC has implemented to identify individuals and persons in families who return to homelessness;**
- 2. describe the CoC’s strategy to reduce the rate of additional returns to homelessness; and**
- 3. provide the name of the organization or position title that is responsible for overseeing the CoC’s strategy to reduce the rate individuals and persons in families return to homelessness. (limit 2,000 characters)**

(1)The CoC utilizes our HMIS and our CES systems to assess the characteristics of households who return to homelessness. Assessments include information from substance abuse, to mental/physical health conditions, length of time homeless, family or individual , and income. These are common factors that have been identified and may influence return to homelessness
 (2)The CoC implemented a comprehensive Homeless Prevention strategy to effectively identify, assess, and prevent individuals and families from becoming homeless, and to divert those experiencing a housing crisis from homelessness. The strategy is a multi- faceted approach to maximize & leverage existing resources, evaluate & possibly modify policies that govern existing prevention resources to allow greater flexibility, prioritize the most vulnerable populations and to work with Homeless Prevention Team (HPT) to better identify potential client returns. Adequate discharge planning and continued follow up is an integral piece of the Case Manager portfolio of all CoC programs to help identify common factors of who returns to homelessness. Case Managers ensure all exiting to PH have been linked to wraparound services such as mainstream benefits and counseling, along with appropriate services to increase and sustain income. Regular and Continued contact with those who exited to PH is also required of all CoC programs for a minimum of 1 year. All funded agencies

follow the Housing First Strategy ensuring that homelessness does not result due to compliance requirements. (3)The Homeless Prevention Team is responsible for overseeing RTH strategy and reporting findings quarterly to the CoC Board of Directors. Need to Community Case Management aspect of Pathway of Hope.

***3A-5. Cash Income Changes as Reported in HDX.**

Applicants must:

	Percentage
1. Report the percentage of individuals and persons in families in CoC Program-funded Safe Haven, transitional housing, rapid rehousing, and permanent supportive housing projects that increased their employment income from entry to exit as reported in HDX.	17%
2. Report the percentage of individuals and persons in families in CoC Program-funded Safe Haven, transitional housing, rapid rehousing, and permanent supportive housing projects that increased their non-employment cash income from entry to exit as reported in HDX.	11%

3A-5a. Increasing Employment Income.

Applicants must:

- 1. describe the CoC's strategy to increase employment income;**
 - 2. describe the CoC's strategy to increase access to employment;**
 - 3. describe how the CoC works with mainstream employment organizations to help individuals and families increase their cash income; and**
 - 4. provide the organization name or position title that is responsible for overseeing the CoC's strategy to increase jobs and income from employment.**
- (limit 2,000 characters)**

(1)The CoC along with the Mainstream and Outreach Committee have implemented a cohesive, comprehensive system to increase access to employment and mainstream benefits. The Mainstream and Outreach Committee works closely with our local CES liaison and with Service Providers to develop strategies and programs to improve connections between persons experiencing homelessness and mainstream services, especially in the areas of vocational training, employment and supportive services. We are incorporating services in the community, whether they are nonprofit, for profit, government or nongovernmental. Offering a full array of services, supports and mainstream resources through our Coordinated Entry System. By using our CES we assess client needs through the intake process, in turn, connect them to the appropriate services and programs for assistance instead of through targeted resources alone. (2)CoC program-funded projects are required to attend SOAR Training, quarterly resource fairs, job fairs and work closely with the Mainstream and Outreach Committee to enhance relationships with employment training services such as Goodwill, DOL and Dept. of Rehab. Projects have case managers/life skill managers to provide assistance to individuals/families not only obtain, but maintain, employment and non-employment sources. (3)Home for Good and M&O Committee is responsible in overseeing this measure.

3A-5b. Increasing Non-employment Cash Income.

Applicants must:

- 1. describe the CoC's strategy to increase non-employment cash income;**
- 2. describe the CoC's strategy to increase access to non-employment cash sources;**
- 3. provide the organization name or position title that is responsible for overseeing the CoC's strategy to increase non-employment cash income.**

3A-5c. Increasing Employment. Attachment Required.

Applicants must describe how the CoC:

- 1. promoted partnerships and access to employment opportunities with private employers and private employment organizations, such as holding job fairs, outreach to employers, and partnering with staffing agencies; and**
 - 2. is working with public and private organizations to provide meaningful, education and training, on-the-job training, internship, and employment opportunities for residents of permanent supportive housing that further their recovery and well-being.**
- (limit 2,000 characters)**

3A-5d. Promoting Employment, Volunteerism, and Community Service.

Applicants must select all the steps the CoC has taken to promote employment, volunteerism and community service among people experiencing homelessness in the CoC's geographic area:

1. The CoC trains provider organization staff on connecting program participants and people experiencing homelessness with education and job training opportunities.	<input type="checkbox"/>
2. The CoC trains provider organization staff on facilitating informal employment opportunities for program participants and people experiencing homelessness (e.g., babysitting, housekeeping, food delivery).	<input type="checkbox"/>
3. The CoC trains provider organization staff on connecting program participants with formal employment opportunities.	<input type="checkbox"/>
4. The CoC trains provider organization staff on volunteer opportunities for program participants and people experiencing homelessness.	<input type="checkbox"/>
5. The CoC works with organizations to create volunteer opportunities for program participants.	<input type="checkbox"/>
6. The CoC works with community organizations to create opportunities for civic participation for people experiencing homelessness (e.g., townhall forums, meeting with public officials).	<input type="checkbox"/>
7. Provider organizations within the CoC have incentives for employment.	<input type="checkbox"/>
8. The CoC trains provider organization staff on helping program participants budget and maximize their income to maintain stability in permanent housing.	<input type="checkbox"/>

3A-6. System Performance Measures Data—HDX Submission Date 05/29/2019

Applicants must enter the date the CoCs submitted its FY 2018 System Performance Measures data in HDX. (mm/dd/yyyy)

3B. Continuum of Care (CoC) Performance and Strategic Planning Objectives

Instructions

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<https://www.hudexchange.info/e-snaps/guides/coc-program-competition-resources>

The FY 2019 CoC Program Competition Notice of Funding Availability at:

<https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notices>

Warning! The CoC Application score could be affected if information is incomplete on this formlet.

3B-1. Prioritizing Households with Children.

Applicants must check each factor the CoC currently uses to prioritize households with children for assistance during FY 2019.

1. History of or Vulnerability to Victimization (e.g. domestic violence, sexual assault, childhood abuse)	<input checked="" type="checkbox"/>
2. Number of previous homeless episodes	<input checked="" type="checkbox"/>
3. Unsheltered homelessness	<input checked="" type="checkbox"/>
4. Criminal History	<input checked="" type="checkbox"/>
5. Bad credit or rental history	<input checked="" type="checkbox"/>
6. Head of Household with Mental/Physical Disability	<input checked="" type="checkbox"/>

3B-1a. Rapid Rehousing of Families with Children.

Applicants must:

1. describe how the CoC currently rehuses every household of families with children within 30 days of becoming homeless that addresses both housing and service needs;

2. describe how the CoC addresses both housing and service needs to ensure families with children successfully maintain their housing once

assistance ends; and

3. provide the organization name or position title responsible for overseeing the CoC’s strategy to rapidly rehouse families with children within 30 days of them becoming homeless.

(limit 2,000 characters)

(1)The CoC, Local School Liaison, Performance and Outcomes Committee (POC) RRH providers collaborate the strategy to identify, prevent & divert at risk Families w children (FWC) from becoming homeless. FWC residing in ES or on the streets are being referred to the CES(211) for intake, then to 1 of 4 RRH programs in the CoC. This process has been somewhat successful being the families referred have been housed within 45 days. Welcome Home a RRH, Housing 1st project, provides housing navigation, utility & rental deposits, up to 6 months of rental assistance for families w/ the highest barriers. New Horizons, Home for Good & Homeless Resource Network, assist FWC in securing housing. Monthly reports sent to agencies from CES(211) are reviewed by the agency, POC and the CoC CA for ways to improve. Any family not RRH w/i 30 days is monitored by the Agency & POC w/an action plan to improve future intakes. (2) Case managers from the aforementioned agencies work closely with each client to make sure they have been connected to mainstream benefits and other service providers in the community to build a safety net when assistance ends. The Performance and Outcomes Committee is responsible for this strategy.

3B-1b. Antidiscrimination Policies.

Applicants must check all that apply that describe actions the CoC is taking to ensure providers (including emergency shelter, transitional housing, and permanent housing (PSH and RRH)) within the CoC adhere to antidiscrimination policies by not denying admission to or separating any family members from other members of their family or caregivers based on any protected classes under the Fair Housing Act, and consistent with 24 CFR 5.105(a)(2) – Equal Access to HUD-Assisted or - Insured Housing.

1. CoC conducts mandatory training for all CoC- and ESG-funded housing and services providers on these topics.	<input checked="" type="checkbox"/>
2. CoC conducts optional training for all CoC- and ESG-funded housing and service providers on these topics.	<input type="checkbox"/>
3. CoC has worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	<input checked="" type="checkbox"/>
4. CoC has worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within the CoC geographic area that might be out of compliance and has taken steps to work directly with those facilities to come into compliance.	<input checked="" type="checkbox"/>

3B-1c. Unaccompanied Youth Experiencing Homelessness–Addressing Needs.

Applicants must indicate whether the CoC’s strategy to address the unique needs of unaccompanied youth experiencing homelessness who are 24 years of age and younger includes the following:

1. Unsheltered homelessness	
2. Human trafficking and other forms of exploitation	Yes
3. LGBT youth homelessness	Yes
4. Exits from foster care into homelessness	Yes
5. Family reunification and community engagement	Yes
6. Positive Youth Development, Trauma Informed Care, and the use of Risk and Protective Factors in assessing youth housing and service needs	Yes

3B-1c.1. Unaccompanied Youth Experiencing Homelessness–Prioritization Based on Needs.

Applicants must check all that apply that describes the CoC’s current strategy to prioritize unaccompanied youth based on their needs.

1. History of, or Vulnerability to, Victimization (e.g., domestic violence, sexual assault, childhood abuse)	<input checked="" type="checkbox"/>
2. Number of Previous Homeless Episodes	<input checked="" type="checkbox"/>
3. Unsheltered Homelessness	<input checked="" type="checkbox"/>
4. Criminal History	<input checked="" type="checkbox"/>
5. Bad Credit or Rental History	<input checked="" type="checkbox"/>

3B-1d. Youth Experiencing Homelessness–Housing and Services Strategies.

Applicants must describe how the CoC increased availability of housing and services for:

- 1. all youth experiencing homelessness, including creating new youth-focused projects or modifying current projects to be more youth-specific or youth-inclusive; and**
 - 2. youth experiencing unsheltered homelessness including creating new youth-focused projects or modifying current projects to be more youth-specific or youth-inclusive.**
- (limit 3,000 characters)**

3B-1d.1. Youth Experiencing Homelessness–Measuring Effectiveness of Housing and Services Strategies.

Applicants must:

- 1. provide evidence the CoC uses to measure each of the strategies in question 3B-1d. to increase the availability of housing and services for youth experiencing homelessness;**
- 2. describe the measure(s) the CoC uses to calculate the effectiveness of**

both strategies in question 3B-1d.; and
3. describe why the CoC believes the measure it uses is an appropriate way to determine the effectiveness of both strategies in question 3B-1d. (limit 3,000 characters)

3B-1e. Collaboration–Education Services.

Applicants must describe:

- 1. the formal partnerships with:**
 - a. youth education providers;**
 - b. McKinney-Vento LEA or SEA; and**
 - c. school districts; and**

- 2. how the CoC collaborates with:**
 - a. youth education providers;**
 - b. McKinney-Vento Local LEA or SEA; and**
 - c. school districts.**

(limit 2,000 characters)

3B-1e.1. Informing Individuals and Families Experiencing Homeless about Education Services Eligibility.

Applicants must describe policies and procedures the CoC adopted to inform individuals and families who become homeless of their eligibility for education services. (limit 2,000 characters)

3B-1e.2. Written/Formal Agreements or Partnerships with Early Childhood Services Providers.

Applicant must indicate whether the CoC has an MOU/MOA or other types of agreements with listed providers of early childhood services and supports and may add other providers not listed.

	MOU/MOA	Other Formal Agreement
Early Childhood Providers	Yes	Yes
Head Start	Yes	Yes
Early Head Start	Yes	Yes
Child Care and Development Fund	No	No
Federal Home Visiting Program	No	No
Healthy Start	No	No
Public Pre-K	No	Yes
Birth to 3 years	No	Yes
Tribal Home Visiting Program	No	No
Other: (limit 50 characters)		
Youth Development Center	No	Yes

Parks and Recreations Community School Development	No	Yes
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3B-2. Active List of Veterans Experiencing Homelessness.

Applicant must indicate whether the CoC uses an active list or by-name list to identify all veterans experiencing homelessness in the CoC. Yes

3B-2a. VA Coordination—Ending Veterans Homelessness.

Applicants must indicate whether the CoC is actively working with the U.S. Department of Veterans Affairs (VA) and VA-funded programs to achieve the benchmarks and criteria for ending veteran homelessness. Yes

3B-2b. Housing First for Veterans.

Applicants must indicate whether the CoC has sufficient resources to ensure each veteran experiencing homelessness is assisted to quickly move into permanent housing using a Housing First approach. Yes

3B-3. Racial Disparity Assessment. Attachment Required.

Applicants must:

1. select all that apply to indicate the findings from the CoC’s Racial Disparity Assessment; or
2. select 7 if the CoC did not conduct a Racial Disparity Assessment.

1. People of different races or ethnicities are more likely to receive homeless assistance.	<input type="checkbox"/>
2. People of different races or ethnicities are less likely to receive homeless assistance.	<input type="checkbox"/>
3. People of different races or ethnicities are more likely to receive a positive outcome from homeless assistance.	<input type="checkbox"/>
4. People of different races or ethnicities are less likely to receive a positive outcome from homeless assistance.	<input type="checkbox"/>
5. There are no racial or ethnic disparities in the provision or outcome of homeless assistance.	<input type="checkbox"/>
6. The results are inconclusive for racial or ethnic disparities in the provision or outcome of homeless assistance.	<input type="checkbox"/>
7. The CoC did not conduct a racial disparity assessment.	<input type="checkbox"/>

3B-3a. Addressing Racial Disparities.

Applicants must select all that apply to indicate the CoC’s strategy to

address any racial disparities identified in its Racial Disparities Assessment:

1. The CoC is ensuring that staff at the project level are representative of the persons accessing homeless services in the CoC.	<input checked="" type="checkbox"/>
2. The CoC has identified the cause(s) of racial disparities in their homeless system.	<input type="checkbox"/>
3. The CoC has identified strategies to reduce disparities in their homeless system.	<input type="checkbox"/>
4. The CoC has implemented strategies to reduce disparities in their homeless system.	<input type="checkbox"/>
5. The CoC has identified resources available to reduce disparities in their homeless system.	<input type="checkbox"/>
6: The CoC did not conduct a racial disparity assessment.	<input type="checkbox"/>

4A. Continuum of Care (CoC) Accessing Mainstream Benefits and Additional Policies

Instructions:

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

Please submit technical questions to the HUD Exchange Ask-A-Question at <https://www.hudexchange.info/program-support/my-question/>

Resources:

The FY 2019 CoC Application Detailed Instruction can be found at:

<https://www.hudexchange.info/e-snaps/guides/coc-program-competition-resources>

The FY 2019 CoC Program Competition Notice of Funding Availability at:

<https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notice>

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4A-1. Healthcare–Enrollment/Effective Utilization

Applicants must indicate, for each type of healthcare listed below, whether the CoC assists persons experiencing homelessness with enrolling in health insurance and effectively utilizing Medicaid and other benefits.

Type of Health Care	Assist with Enrollment	Assist with Utilization of Benefits?
Public Health Care Benefits (State or Federal benefits, Medicaid, Indian Health Services)	Yes	Yes
Private Insurers:	Yes	Yes
Non-Profit, Philanthropic:	Yes	Yes
Other: (limit 50 characters)		

4A-1a. Mainstream Benefits.

Applicants must:

- 1. describe how the CoC systematically keeps program staff up to date regarding mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within the geographic area;**
- 2. describe how the CoC disseminates the availability of mainstream resources and other assistance information to projects and how often;**
- 3. describe how the CoC works with projects to collaborate with healthcare organizations to assist program participants with enrolling in**

health insurance;

4. describe how the CoC provides assistance with the effective utilization of Medicaid and other benefits; and

5. provide the name of the organization or position title that is responsible for overseeing the CoC’s strategy for mainstream benefits. (limit 2,000 characters)

(1) CoC mandates all CoC funded programs and encourages Non CoC funded programs have benefit enrollment assistance within CM for each project. Enrollment assistance is provided directly or through project initiated referrals for access to Food Stamps, SSI, TANF, SA and MH programs. (2) Project staff regularly receive updates re resources from Monthly Navigation Meetings, COC or other community resources (ACA Providers, DFCS, Enrichment Services) latest (September 4, 2018) one being the announcement of ACA enrollment dates for this year (3) Mainstream and Outreach committee in conjunction with Performance and Outcomes committee quarterly review HMIS data in overseeing CoC strategy for Mainstream benefits.

4A-2. Lowering Barriers to Entry Data:

Applicants must report:

1. Total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in FY 2019 CoC Program Competition.	
2. Total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in FY 2019 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	
Percentage of new and renewal PSH, RRH, Safe-Haven, SSO non-Coordinated Entry projects the CoC has ranked in its CoC Priority Listing in the FY 2019 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	0%

4A-3. Street Outreach.

Applicants must:

1. describe the CoC’s street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;

2. state whether the CoC’s Street Outreach covers 100 percent of the CoC’s geographic area;

3. describe how often the CoC conducts street outreach; and

4. describe how the CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.

(limit 2,000 characters)

The CoC has 3 core Street Outreach Providers that cover 100% of CoC's area: The PATH team, Columbus Police Dept , Homeless Prevention Team dedicated to Outreach. Street outreach is conducted at a minimum of weekly by at least one team. Mainstream and Outreach (M&O) Committee has a representative from each of these providers on the Committee. M&O Committee meets quarterly to get updates on progress being made in key areas: (1) Most vulnerable, CH, youth and least likely to seek services are being located. Those identified thru outreach is compared to those using services as recorded in HMIS (2) Team assists those encountered to access CES and continue to

follow up until access to CES and/or services is established. (3)
 Accommodations and assistance with access is provided to those with barriers to access. These include translation services for ESL individuals, handicap accessibility to include alternate communication methods as well as transportation access for all who need.

4A-4. RRH Beds as Reported in HIC.

Applicants must report the total number of rapid rehousing beds available to serve all household types as reported in the Housing Inventory Count (HIC) for 2018 and 2019.

	2018	2019	Difference
RRH beds available to serve all populations in the HIC	69	15	-54

4A-5. Rehabilitation/Construction Costs–New Projects. No

Applicants must indicate whether any new project application the CoC ranked and submitted in its CoC Priority Listing in the FY 2019 CoC Program Competition is requesting \$200,000 or more in funding for housing rehabilitation or new construction.

4A-6. Projects Serving Homeless under Other Federal Statutes. No

Applicants must indicate whether the CoC is requesting to designate one or more of its SSO or TH projects to serve families with children or youth defined as homeless under other federal statutes.

4B. Attachments

Instructions:

Multiple files may be attached as a single .zip file. For instructions on how to use .zip files, a reference document is available on the e-snaps training site:
<https://www.hudexchange.info/resource/3118/creating-a-zip-file-and-capturing-a-screenshot-resource>

Document Type	Required?	Document Description	Date Attached
FY 2019 CoC Competition Report (HDX Report)	Yes		
1C-4.PHA Administration Plan–Moving On Multifamily Assisted Housing Owners’ Preference.	No		
1C-4. PHA Administrative Plan Homeless Preference.	No		
1C-7. Centralized or Coordinated Assessment System.	Yes		
1E-1.Public Posting–15-Day Notification Outside e-snaps–Projects Accepted.	Yes		
1E-1. Public Posting–15-Day Notification Outside e-snaps–Projects Rejected or Reduced.	Yes		
1E-1.Public Posting–30-Day Local Competition Deadline.	Yes		
1E-1. Public Posting–Local Competition Announcement.	Yes		
1E-4.Public Posting–CoC-Approved Consolidated Application	Yes		
3A. Written Agreement with Local Education or Training Organization.	No		
3A. Written Agreement with State or Local Workforce Development Board.	No		
3B-3. Summary of Racial Disparity Assessment.	Yes		
4A-7a. Project List-Homeless under Other Federal Statutes.	No		
Other	No		
Other	No		

Other	No		
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Attachment Details

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Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

Page	Last Updated
1A. Identification	09/13/2019
1B. Engagement	09/20/2019
1C. Coordination	09/20/2019
1D. Discharge Planning	No Input Required
1E. Local CoC Competition	Please Complete
1F. DV Bonus	09/20/2019
2A. HMIS Implementation	09/13/2019
2B. PIT Count	09/13/2019
3A. System Performance	Please Complete
3B. Performance and Strategic Planning	Please Complete
4A. Mainstream Benefits and Additional Policies	09/13/2019
4B. Attachments	Please Complete

Submission Summary

No Input Required